INVESTITURE CEREMONY

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NATIONAL ANTHEM

WELCOME

VIDEO GREETINGS

Walter "Ted" Carter, Jr. began his term as the University of Nebraska's eighth president on January 1, 2020.

Carter, 61, served as superintendent of the U.S. Naval Academy in Annapolis, MD, from 2014 to 2019, the longest continuously-serving superintendent in Annapolis by special request of the Secretary of the Navy and the Chief of Naval Operations. As superintendent the Naval Academy's equivalent of a university president—Carter oversaw all functions of the institution, including leadership of 4,400 students and 1,500 faculty and staff, management of a \$500 million budget, and oversight of academics, facilities, admissions, and policy.

He also formed the nation's first accredited cyber operations major and accredited a nuclear engineering major at the Naval Academy. During his tenure, the academy was ranked the nation's No. 1 public university by Forbes Magazine. Prior to that role, Carter was

president of the U.S. Naval War College in Newport, RI, where he led 1,600 resident students, 100,000-plus distance education students, and 600 faculty and staff

Governor Pete Ricketts was sworn in as Nebraska's 40th Governor on

THE UNIVERSITY OF NEBRASKA

The University of Nebraska, the state's only public university, has served Nebraskans through teaching, research, outreach and engagement for over 150 years.

The university was founded on February 15, 1869, less than two years after Nebraska became the nation's 37th state. The goal of this new land-grant university was, "To afford the inhabitants of this state with the means of acquiring a thorough knowledge of the various branches of literature, science, and the arts." This goal has stood the test of time— underlying the university's dedication to the education of students, research in a broad range of disciplines, and service to the state's citizens.

The University of Nebraska is comprised of four campuses: the University of Nebraska at Kearney, the University of Nebraska–Lincoln, the University of Nebraska Medical Center, and the University of Nebraska at Omaha. Teaching, scholarly research and creative activity, and statewide outreach are at the heart of the university's work. Each campus has a unique role and mission—and when viewed collectively, give the University of Nebraska a breadth that is hard to match.

The university's four campuses—including an undergraduate-focused campus in Kearney, a leading Big Ten institution in Lincoln, a world-renowned academic health science center with branches across the state, and a metropolitan university in Omaha—are home to 51,000 students and 16,000 faculty and staff. The university also includes many research, extension, and service facilities statewide.

The University of Nebraska strives to be the best public university in the country as measured by the impact it has on the people and the state of Nebraska, and through them, the world. The future of Nebraska is closely tied to that of its only public university, and the university's goal is to build and sustain a Nebraska that offers its citizens educational and economic opportunity and a high quality of life.

Through its faculty, staff and students, the University of Nebraska is working to be a catalyst for change—in the lives of people it serves and as a giant in higher education, nationally and around the world.

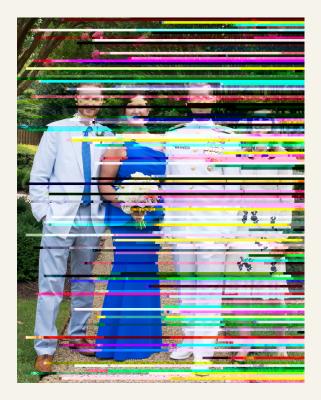
PRESIDENTS THROUGH THE YEARS

Clifford M. Hardin: 1968–1969 Durwood B. Varner: 1970–1976 Ronald W. Roskens: 1977–1989 M (. c 197(v) 8 (C(M (. c s: 1977–1989) XTJ ET EMC X(a) 6 (n 19J 0977T E977- 12d 16 4 (19XXeC X889

THE PALLADIUM BRASS

Mike Thompson – Trumpet Tom Kelly – Trumpet Dr. Alan Mattingly – Horn Dr. Scott Anderson – Trombone

ABOUT THE CARTER FAMILY



Behind every great leader stands a strong, adaptable, supportive family.

Lynda Kohlhepp met her future husband, Ted Carter, in 1979 on the grounds of the U.S. Naval Academy at a hockey game. He was one of the hockey players and a U.S. Naval Academy midshipman, and she was studying at the University of Maryland. They married three years later in 1982, a year after Ted graduated from the Naval Academy and the year Lynda graduated from Maryland with a degree in sociology and statistics.

During the family's 38 years of service in the U.S. Navy, Ted and Lynda and their children, Brittany and Christopher, moved over 20 different times—including two moves to Japan. Their most recent military assignment was in Annapolis, MD, from 2014-2019 during Ted's tenure as superintendent at the U.S. Naval Academy, his alma mater.

In 2019, the Carters retired from their life in the military. They packed up their home in Annapolis, and moved to Suffolk, VA. In 2020, Ted and Lynda embarked on yet another adventure—moving once again, this time to Lincoln, NE, where Ted had been selected as the eighth president of the University of Nebraska.

The Carters' daughter, Brittany, currently resides in Bend, OR, and works as a community outpatient therapist. Their son, Christopher, lives in Denver, CO, and works as a cybersecurity engineer at a technology company.

UNIVERSITY OF NEBRASKA'S FIVE-YEAR STRATEGY

"This is a transformative time for higher education. We can choose to meet this moment and be the kind of university that will grow and prosper well into the future."

Today at this investiture ceremony, President Carter will share his five-year strategy for the University of Nebraska. A university-wide team of students, faculty and staff helped guide the development of the strategy, which articulates ambitious goals for growth and value over the next five years and lays the groundwork for the University's ongoing success.

To nd out more and to read the plan, visit nebraska.edu/ ve-year-strategy.